

APPENDIX 1

Draft revenue budget summary 2016-17

Directorate	Base budget 2015/16 £000	Net changes £000	Draft budget 2016/17 £000
Adults and wellbeing	53,244	(755)	52,489
Children's wellbeing	22,137	585	22,722
Economies, communities and corporate	50,635	(1,388)	49,247
Total Directorates	126,016	(1,558)	124,458
Capital financing - debt repayments	10,183	140	10,323
Capital financing - interest	6,233	540	6,773
Change management	1,908	(1,180)	728
Government grants	(2,562)	416	(2,146)
Central and one-off budgets	2,658	735	3,393
Transfer to general balances	928	(928)	-
Total net spend (budget requirement)	145,364	(1,835)	143,529
Financed by			
Council tax	83,963	4,632	88,595
Locally retained business rates	23,289	69	23,358
Business rates top up	6,814	56	6,870
Revenue support grant	26,461	(8,991)	17,470
New homes bonus	3,591	967	4,558
Sparsity grant	-	1,259	1,259
Collection fund	(439)	439	-
Reserves	1,685	(266)	1,419
	145,364	(1,835)	143,529

DRAFT REVENUE BUDGET 2016/17

Service	Base Budget 2015/16	Pensions, pay and Inflation	Pressures	Savings	Other Adjusts	2016/17 Draft Budget
	£000	£000	£000	£000	£000	£000
Adults Wellbeing						
Commissioned Care	43,896	14	1,788	(3,080)	476	43,094
Adults Operations	13,161	466	0	(820)	336	13,143
Director and Management	(3,814)	244	800	(218)	(761)	(3,749)
Total Adults Wellbeing	53,244	724	2,588	(4,118)	51	52,489
Children's Wellbeing						
Children's Safeguarding & Early Help	17,139	557	1,076	(1,120)	144	17,796
Statutory Education Services	5,582	158	0	(50)	0	5,690
Directorate Management and Grant Income	(584)	309	0	(489)	0	(764)
Total Children's Wellbeing	22,137	1,024	1,076	(1,659)	144	22,722
Economy, Communities & Corporate						
Highways, Planning, Waste, and Parking	27,907	1,221	30	(2,178)	134	27,114
Customer, Cultural and Legal Services	7,026	408	0	(883)	334	6,885
Economic Development and Housing Growth	1,999	69	0	0	119	2,187
Directorate Management	2,103	233	0	(953)	(729)	654
Corporate Resources (Finance, IT, Property and HR)	11,600	74	76	(690)	1,347	12,407
Total Economy, Community & Corporate	50,635	2,005	106	(4,704)	1,205	49,247
Central Corporate Costs	19,348	354	0	(447)	(184)	19,071
Total Herefordshire Council	145,364	4,107	3,770	(10,928)	1,216	143,529

Revenue Budget 2016/17
Adults Wellbeing

Service	Current Budget 2015/16	Pensions and Inflation	Pressures	Savings	Other Adjusts	Total Budget
	£000	£000	£000	£000	£000	£000
Commissioned Care						
Learning Disabilities	15,181	0	386	(980)	1,272	15,859
Mental Health	3,227	14	321	(322)	381	3,621
Physical Disabilities	19,755	0	1,007	(1,595)	(210)	18,958
Memory & Cognition	5,051	0	49	(144)	(916)	4,040
Sensory Support	682	0	25	(39)	(51)	616
Total Commissioned Care	43,896	14	1,788	(3,080)	476	43,094
Adults Operations						
Adult Social Care Staffing	8,176	421	0	(720)	(141)	7,735
Contracts	4,306	0	0	(100)	477	4,683
Housing Services	680	45	0	0	0	725
Total Adults Operations	13,161	466	0	(820)	336	13,143
Director and Management						
Director and Management	(733)	204	800	(88)	(383)	(199)
Protection of Social Care Grant	(4,520)	0	0	0	0	(4,520)
Transformation	1,320	32	0	(130)	(378)	844
Total Public Health	119	8	0	0	0	127
Total Director and Management	(3,814)	244	800	(218)	(761)	(3,749)
Total Adults Wellbeing	53,244	724	2,588	(4,118)	51	52,489

Revenue Budget 2016/17
Childrens Wellbeing

Service	Base Budget 2015/16	Pensions and Inflation	Pressures	Savings	Other Adjusts	Total Budget
	£000	£000	£000	£000	£000	£000
Safeguarding and Early Help						
Safeguarding Board and Independent Review	684	38	0	0	100	822
Early Help and Family Support	1,915	126	0	(270)	0	1,771
Front Line Social Workers	2,881	140	76	(300)	0	2,797
Looked After Children - Fostering and Adoption	6,969	155	0	(500)	0	6,624
Looked After Children External Placements	2,877	0	1,000	0	0	3,877
Social Care Training and Development	782	35	0	0	0	817
Safeguarding and Early Help Management	1,031	63	0	(50)	44	1,088
Total Safeguarding and Early Help	17,139	557	1,076	(1,120)	144	17,796
Statutory Education Services						
Special Educational Needs	2,380	55	0	0	0	2,435
Contracts and Commissioning	1,602	47	0	(50)	0	1,599
Educational Development	1,438	47	0	0	0	1,485
Statutory Education Improvement Services	162	9	0	0	0	171
Total Statutory Education Services	5,582	158	0	(50)	0	5,690
Directorate						
Directorate Grant Income	(1,447)	0	0	0	0	(1,447)
Directors Office	271	292	0	(459)	0	104
Performance and transformation	335	11	0	0	0	346
Youth Offending Service	257	5	0	(30)	0	232
Total Directorate	(584)	309	0	(489)	0	(764)
Total Children's and Wellbeing	22,137	1,024	1,076	(1,659)	144	22,722

Revenue Budget 2016/17
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Service	Base Budget 2015/16	Pensions and Inflation	Pressures	Savings	Other Adjusts	Total Budget
	£000	£000	£000	£000	£000	£000
Highways, Planning, Waste and Parking						
Commercial Services	493	20	0	0	(89)	424
Directorate Services	359	25	0	0	123	507
Environment and Waste	14,828	492	0	(475)	(105)	14,740
Environmental Health and Development Management	554	23	0	(75)	205	707
Highways and Community Services	6,074	113	0	(460)	108	5,835
Parks and Countryside	1,731	10	0	(60)	118	1,799
Technical and Parking Services	(4,487)	195	30	(958)	(203)	(5,423)
Trading Standards and Licensing	462	140	0	0	32	634
Transport and Access Services	7,893	203	0	(150)	(55)	7,891
Total Highways, Planning, Waste and Parking	27,907	1,221	30	(2,178)	134	27,114
Customer, Cultural and Legal Services						
Collections and Archives	500	31	0	0	76	607
Communications and Web	526	14	0	0	(203)	337
Cultural Services	795	6	0	(863)	228	166
Customer and Library Services	1,660	107	0	0	139	1,906
Economic Projects	252	15	0	0	9	276
Equality, Information and Records	458	23	0	(10)	14	485
Governance	1,530	149	0	(10)	32	1,701
Legal Services	1,305	63	0	0	39	1,407
Total Customer, Cultural and Legal Services	7,026	408	0	(883)	334	6,885
Economic Development and Housing Growth						
Community Regeneration	384	11	0	0	(115)	280
Economic Development	653	21	0	0	213	887
Neighbourhood Planning	152	7	0	0	4	163
Regeneration	278	16	0	0	10	304
Strategic Planning	531	14	0	0	8	553
Sustainable Communities	1	0	0	0	(1)	0
Total Economic Development and Housing Growth	1,999	69	0	0	119	2,187
Directorate Management						
Directors	423	23	0	0	15	461
Management	1,680	210	0	(953)	(744)	193
Total Directorate Management	2,103	233	0	(953)	(729)	654
Corporate Resources						
Finance	2,026	(104)	0	(160)	0	1,762
Insurance	1,064	0	35	0	100	1,199
Local Tax, Revenues and Benefits	90	0	0	(100)	207	197
Internal Audit Services	225	0	0	0	0	225
HR, Payroll, Recruitment and Organisational Development	831	11	0	(50)	80	872
Corporate Asset Management	(692)	108	41	0	7	(536)
Facilities Management	935	6	0	(90)	152	1,003
Property Maintenance	2,300	12	0	0	421	2,733
Corporate Management	1,151	0	0	0	151	1,302
ICT	3,670	41	0	(290)	229	3,650
Total Corporate Resources	11,600	74	76	(690)	1,347	12,407
Total Economy, Communities & Corporate	50,635	2,005	106	(4,704)	1,205	49,247